

BULQIZE MUNICIPALITY

LOCAL DEVELOPMENT PLAN 2008 - 2013



LOCAL DEVELOPMENT PLAN, BULQIZE 2008-2013

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*I*n the quality of Mayor of Bulqiza i would like to thank all those who supported and assisted us in the process of preparing the local development plan for Bulqiza. My special thanks go to Diber Qark Coucil, S.NV Peshkopi and "Training Unit" whose help has been valuable throughout the process.

This plan represents a participatory guiding system, based on which we shall walk towards the Bulqiza of tomorrow.

It would have been truncated if it was written within the building of the Town Hall; this is why we involved as many actors and interest groups as possible. People coming from different walks of life brought their own view points and helped us fullfil our objective: community participation for the designation of the development plan

We thank very much all the interest groups such as representatives of the education department, health sector; water supply and tax office workers, representatives of the civil society. Their contribution enabled us to create the profile of Bulqiza of nowadays and the future.

Thanks go the the intellectuals whose opinions served to define the vision of our town for the years to come.

Our vision is to make Bulqiza "a town with modern infrastructure, with well educated people, people who take responsibility for their own health; a town with prosperous economy, qualitative services, recreation opportunities and tourism resources, with more employment possibilities for the people". It encompasses our goals for a better future.

The vision is an obligation to make use of all the possibilities and capacities in order to create a town where people wouldlike to live and our children would feel safe.

I wish the best of success to all of us in the long way of the implementation of this plan.

Respectfully

Roland KETA

Mayor of Bulqiza



GENERAL INFORMATION

Bulqiza has a surface of 45.6 km² and a population of 12,711 people living in three different quarters named Lagjja e Re, Lagjja “Gjeologu”, Lagjja “Minatori” and 2 neighbouring rural communities: Vajkal 1 and Vajkal 2. thus 91.2 % of the population live in the Town and 8.8 % live in the village.

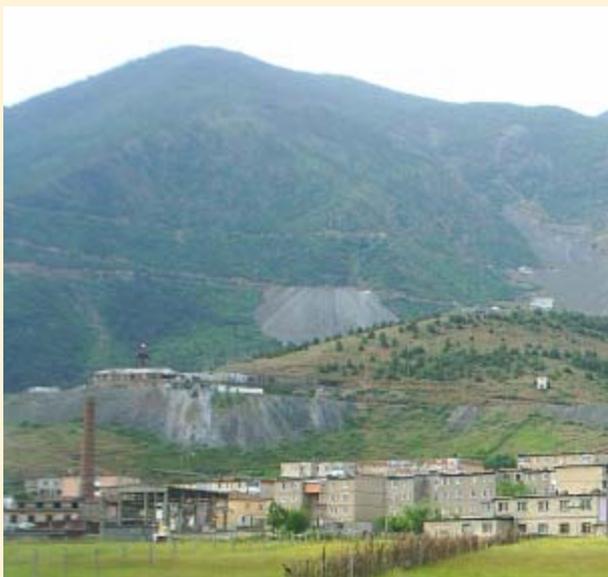
The current economic development is mainly based on the Chromium Mine which is one of the biggest of its type in the country, and the chromium enrichment factory. There is also some agriculture and farming and some private businesses as well.

BRIEF HISTORY

According to historic studies Bulqiza was inhabited since Stone Age, i.e. about 6000-7000 years ago. The area was originally inhabited by PENESTET, whose main settlement was USKANA. Not far from the town of Bulqiza there is the field of Torvioll where Skanderbeg had one of the most violent battles with the Turks.

ECONOMIC DEVELOPMENT

The general income for 2007 was estimated to be 13810000 ALL which comprises income from local tax and other tariffs. The municipal budget is 76259000 ALL and most part of it is the salaries and operational expenses. There are about 220 registered businesses in Bulqiza, 40 out of which are considered as big businesses generating 13 million ALL per year for the municipality. Investments forecasted reach up to 21603000 ALL.



AGRICULTURE AND FARMING

There are about 29940 hectares of agricultural land and most of it is unproductive and barren land. There are 1453 hectares of forest. Flora and fauna are relatively rich. Given the unfavorable weather conditions, maize and corn are hardly cultivated. The rural communities deal with farming, mainly sheep, goats and cows. Farming products do not meet the market demands though, thus we should invest more for the development of this branch of economy, especially to improve the pedigree and establish processing centers for farming products.

PUBLIC SERVICES

Situated on both sides of the national road Peshkopi-Tirana, Bulqiza has 23.5 km of roads under its administration which needs re-asphalting and reconstruction. The projects are ready waiting for funds or donors to invest.

Potable water is one of the main priorities for the community. There are 2 water supply systems whose lengths are 10.6 km and 18.3 km. The service is offered to each of the families living in the town and to some of those living in the rural neighbouring communities (Vajkal 1 and Vajkal 2). A challenge on its own is canalization and sewage system. Solution of this problem is as immediate as drainage of the huge pool in between Old Bulqiza and New Bulqiza. This pool presents

continuous danger for both children and adults.

Environment is another issue to be cared for. Urban waste are scattered all around and nothing has been done so far regarding their management. The situation is even more critical in the village of Vajkal.

Since we do not yet have accurate addresses of households, the mail services are not at required and desired standards. On the other side only 34.7 % of the families have access to landline telephone services, and this is partly because the installation fee is about 150 Euro which is pretty high for families of average or below average income. They simply can not afford it.

There is power supply for each household; nevertheless the main lines are amortised.

SOCIAL DEVELOPMENT

Education is organized in three levels: pre school, elementary (9-years) and high schools.

There are 2 kindergardens hosting a total of 250 preschool children.

1682 children attend the 9-year schools (2 of them) where work 80 teachers. 894 youngsters attend the high comprehensive high school (34 teachers working there) and there is also a vocational high school. There are 212 students and 10 teachers working in it. The number of pupils/students has been increasing from year to year, thus there is need for additional learning facilities (spaces). Starting from this year we shall not have

enough classrooms for all the classes in the high school. Sports campuses hardly exist.

Health service is composed of the primary health care system (health centers) and the hospital care. We are short of specialised medical doctors. The hospital also lacks modern medical equipment, facilities and medicaments. Building a new modern hospital, with all the needed equipment is a necessity.

3 family doctors and 18 nurses cover the primary health care services.

NATURAL RESOURCES

The biggest chromium mine in the country is situated within the territory of Bulqiza Municipality. Its exploitation started in 1948 and there are 41 % of the mineral reserves there.

90 % of employment in Bulqiza is in the chromium mining and enriching. The mine was privatised "DARFO ALBANIA" sh.p.k Company. The company has 879 workers who do the underground work and work on the surface as well. Part of it is the enriching factory as well.

It is to be emphasised that the mining sector is the most difficult due to very bad and unsafe working conditions. There is immediate need for capital investments in order to ensure safety at work for the miners. And of course better road infrastructure would facilitate transport of chromium towards Durres Harbour. In this respect, "Arbri" road would be of great importance.





LOCAL GOVERNANCE

The municipal administration is professional and effective in its daily work. They have needs for trainings and capacity building. We are considering the opening of the office for public information which will make things easier for the citizens.

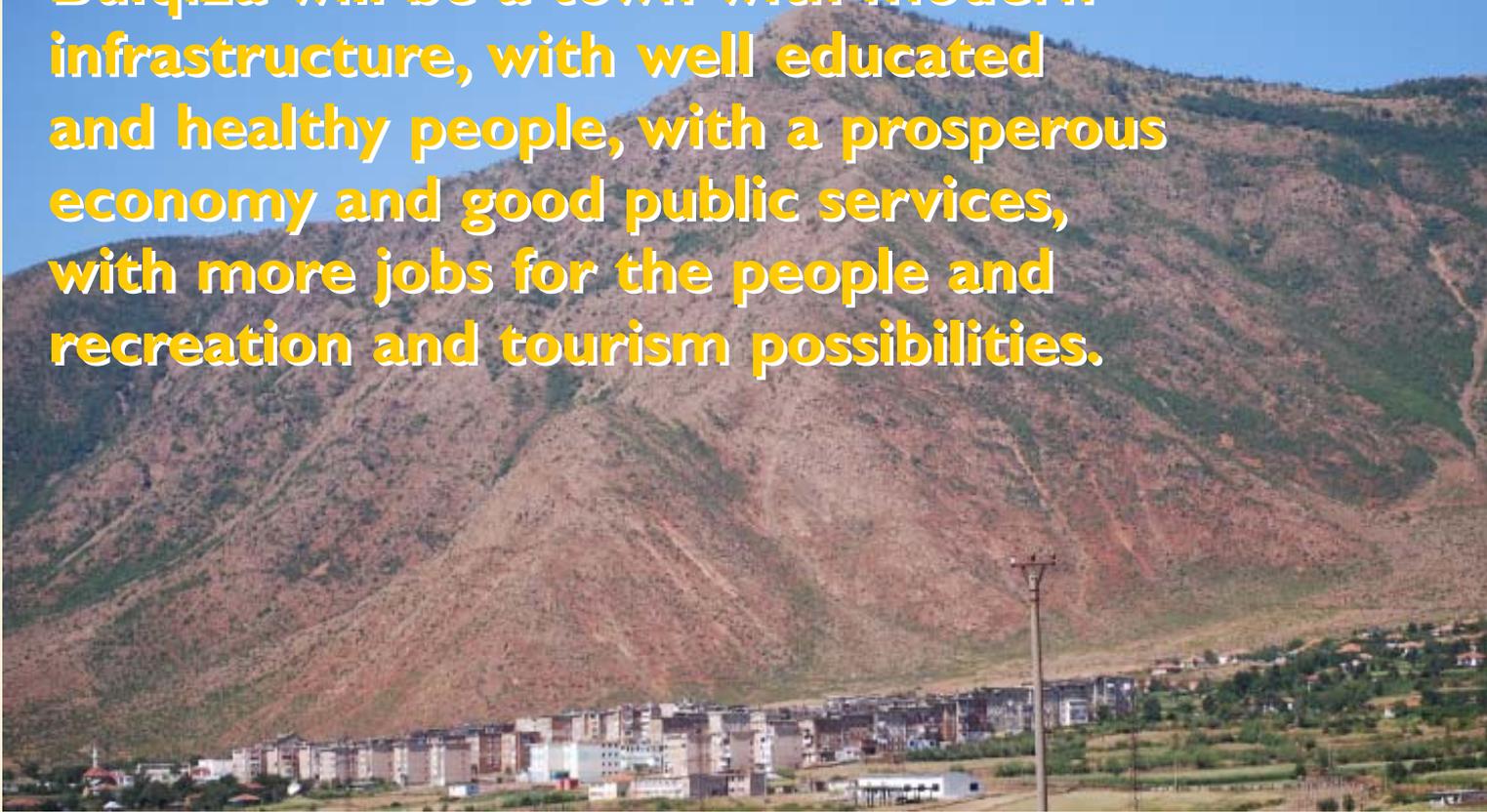
There is a cultural center which organizes cultural activities and events. Within its facilities there is space which can be used for meetings and other activities and local NGOs make use of these spaces any time they need them. The center also needs reconstruction and modern investments.

LIST OF PRIORITIES

- 1- Reconstruction of the Culture Center in Bulqiza
- 2- Design of the Urban Plan
- 3- New vocational school with students' dormitory
- 4- Construction of the town market
- 5- Opening of the communication/information office within the municipality
- 6- Construction of the landfill
- 7- Reconstruction of the municipal offices
- 8- Construction of a playground and recreation area
- 9- Improvement of the cleaning services
- 10- Improvement of the drainage system for superficial waters.
- 11- Improvement of the town building facades
- 12- Asphaltting of the road that connects the old town with the new town
- 13- Street lighting for the town
- 14- Computer system for the municipal offices
- 15- Asphaltting of secondary roads
- 16- Reconstruction of kindergartens and provision of didactic supplies
- 17- Design and publication of a tourist guide
- 18- Construction of a modern slaughterhouse
- 19- Increase the number of rubbish bins on the streets of the town
- 20- Increase green spaces
- 21- Public transport between two parts of the town
- 22- Publication of the municipal newspaper
- 23- Construction of the town museum
- 24- Construction of a health post in Vajkal
- 25- Science labs at schools
- 26- Reconstruction of the existing schools in the town
- 27- Protection of land from erosion
- 28- Reconstruction of the water supply system
- 29- Reconstruction of the hospital
- 30- Maintenance of the cemetery
- 31- Construction of sports campuses and gyms for the schools
- 32- Protection of natural resources such as waters, flora and fauna
- 33- Maintenance of religious and historic objects/sites
- 34- Construction of the center for gadget repair
- 35- Enrich and maintain the collection of traditional costumes and musical instruments
- 36- Apply informative notice boards within the municipality
- 37- Reconstruction of the public library
- 38- Reconstruction of public spaces and streets within the town
- 39- Construction of the dormitory for high school students
- 40- Sewage system
- 41- Modern equipment for the hospital
- 42- Access to national TV channels
- 43- Vaccination
- 44- Promotion of the cultural inheritance
- 45- Rehabilitation of the drainage systems
- 46- Provision of transport for school children

VIZION

Bulqiza will be a town with modern infrastructure, with well educated and healthy people, with a prosperous economy and good public services, with more jobs for the people and recreation and tourism possibilities.



Area of Priority: ECONOMIC DEVELOPMENT

The development of our economy is based on the general development which aims employment, development of the local market and trade services, farming and creation of possibilities for eco-tourism.

Harmonization of all the fields and identification of real possibilities for sustainable economic and social development is the only way forward.

STRATEGIC OBJECTIVE 1: Development of Farming

Development of farming as a possibility to create new jobs for the people must be one of the priorities. There are resources for this since Bulqiza has entire fields which are not being used for any other purposes. On focus must be the rural part of the municipality-Vajkal. The community needs encouragement. Besides there is need for the right policies because there are possibilities for interior market and proper marketing will ensure sustainable development..

STRATEGIC OBJECTIVE 2: Development of Small Businesses

The municipality will support the individuals, local or non local subjects that will plan to open processing centers for farming and agricultural products, tailoring centers, medicinal plants enterprises under the condition that they employ locals especially women. Market organization and concentration is a priority in this context.

STRATEGIC OBJECTIVE 3: Development of the Power Industry

This branch of industry is foreseen to be developed with the support of foreign donors or even local companies which will install wind mills in order to produce alternative power. Bulqiza has strong winds throughout the year and the abovementioned alternative must be part of governmental programmes so that moto-generators could be built up. Another possibility is to make use of the existing water resources and build up small hydro power stations.

STRATEGIC OBJECTIVE 4: Development of Ecotourism

Development of ecotourism is based on the improvement of the existing tourism structures by investing towards the adaptation of facilities with the aim of sustainable development. Enhancement of local tourism, hunting tourism, small group hiking with tent and resting sites in attractive spots such as the Dhoksi Lakes is one of our goals. Then there is the possibility to establish winter resorts which can be more complex and will be enabled through funding as a result of marketing, fairs and other fundraising activities.

AREAS OF PRIORITY: ECONOMIC DEVELOPMENT		NATIONAL AND REGIONAL STRATEGIES WHICH AFFECT/INFLUENCE THEM
STRATEGIC OBJECTIVES	<ol style="list-style-type: none"> 1. Development of Farming sector 2. Development of Small Business 3. Development of Power Industry 4. Development of Ecotourism 	<ol style="list-style-type: none"> 1. National strategy of Development and Integration 2. Regional Strategy of Development for Diber Qarku 3. Millennium Development Goals 4. Cross- sectorial strategies
Projects/action plan		Time of implementation
1.	Development of the farming sector	
	1. Increase of the number of cattle and structure of livestock in compliance with the capacities of the natural pastures and surface of land where fodder can be cultivated.	All the time
	2. Vaccination of all the farming animals	All the time
	3. Improvement of pedigree and preservation of the local breeds.	All the time
2.	Development of small medium businesses	
	1. Study the market and encourage private investors to open a small handicraft enterprise. Contact and collaborate with local and foreign private tailoring businesses and identify market for handicraft products.	All the time
	2. Support the existing wood processing businesses by facilitating their consolidation	2008-2013
	3. Identification and encouragement of individual initiatives in the business of collecting, processing and trading medicinal plants.	2008
3.	Development of the power industry	
	1. Establishment of wind mills/implants especially on the hills of Qafe e Buallit as well as in the north of the town.	2008-2013
	2. Lobby and maintain contacts with the relevant Ministry in order to find funds for the project	2008-2009
	3. Create facilities for the local businesses to build up small hydro power stations and produce electricity in Dhoks.	2009

Projects/action plan		Time of implementation
4.	Development of Ecotourism	
	1. Improve the sanity and cleaning services in general. Bars and restaurants in Bulqiza have created their own profile with their typical gastronomy which is characteristic for the area.	All the time
	2. Design and publication of tourist guidebook which will highlight the values of our culture and tradition as well as the most prominent sites which are worth visiting.	2008- 2009
	3. Open a botanic garden with all the local flora.	2008
	4. Establish a tourist resort at the Dhoks Lakes.	2008-2009

OBJECTIVE 1: DEVELOPMENT OF FARMING SECTOR

Development of this sector aims increase of farming products through increase of the number of cattle and improvement of the farming structure so that with the existing resources (pastures and land where fodder is cultivated) it is possible to feed them. Improvement of the pedigree with the intention of preserving the local breed will be in the continuous attention of the relevant specialists.

Projects /steps of action	Concrete steps/notes	Until:
1.1 Increase the number of the cattle and improve the structure so that the grazing capacities can handle it (natural pastures and land available to cultivate fodder).	<ul style="list-style-type: none"> Promote the initiative for increase of cattle and farming products in Bulqiza Provide farming services for the village of Valkal (pedigree) 	2008 and on
1.2. Vaccination of all the farming animals in Bulqiza.	<ul style="list-style-type: none"> Identification of any present infectious diseases Continuous cooperation with funding programmes of the Ministry of Agriculture and Food and respective regional Directorates 	2008 and on
1.3. Work towards the improvement of the pedigree with the intention of preserving the local breeds.	<ul style="list-style-type: none"> Long term agreement to ensure cooperation with the Farming Station. Community awareness regarding this agreement. 	2008 and on
1.4. Encourage farmers/businessmen through loan systems and subventions for the establishment of any farming product processing center.	<ul style="list-style-type: none"> Promote the need and possibilities to support the opening of a processing centre for farming products. The municipality will contact and make it possible that funding agencies such as 2KR, Funding Foundation for Mountainous Areas, MADA, Ministry of Agriculture and Food, PSHB, etc start supporting local initiatives. 	2008 and on

OBJECTIVE 2: ENHANCEMENT OF THE SMALL AND MEDIUM BUSINESSES

The municipality will support individuals, local and foreign subjects that may consider to open farming products processing centers. It will also support initiatives in the field of tailoring, collection and processing of medicinal plants, etc, with the condition of offering jobs to local people, especially women. Organization and concentration of the market will be a priority.

Projects/steps of action	Concrete steps/notes	Until:
2.1. Identification and support of initiatives coming from individuals or subjects, regarding the collection, processing and trade of medicinal plants.	<ul style="list-style-type: none"> Promotion of natural resources and enhancement of the interest of individuals and private businesses; Facilitation of private initiatives 	2008

Projects/steps of action	Concrete steps/notes	Until:
2.2. Market research and encourage private investors to open a small handicraft enterprise. Contract local and foreign tailoring businesses and identification of markets	<ul style="list-style-type: none"> Feasibility in order to judge possibilities Cooperation and continuous contacts with the Chamber of Commerce and Qarku Council in order to encourage businesses in this field. 	2008-2009 2009-2013
2.3. Support existing wood processing businesses; facilitate their consolidation and strengthening.	<ul style="list-style-type: none"> Cooperation with loan agencies/banks in order to facilitate these businesses. 	2008-2013

OBJECTIVE 3: DEVELOPMENT OF THE POWER INDUSTRY

Development of power industry through attracting foreign donors and local companies which can support instalment of the wind mills in order to start producing alternative energy. Since Bulqiza is known for the strong winds throughout the year it must be considered as an alternative to be included in the programmes of the central government. Wind moto generators would produce the wind power and also make the area look much better and more attractive for the guests. Another option is the exploitation of water resources by building up small hydro power stations.

Projects/steps of action	Concrete steps/notes	Until:
Encourage/promote establishment of wind mills especially on the hills of Qafa e Buallit as well as in the north of the city.	<ul style="list-style-type: none"> Promote the initiative for the establishment of wind mills which will improve power supply to the citizens of Bulqiza. Facilitate donors by offering suitable sites/areas to install the wind mills. Help with the legal procedures with regards to the dispossession of the land-owners. 	2009-2013
Kontakte te vazhdueshme me Ministrine e Energjitikes per sigurimin e implementimin e projektit.	<ul style="list-style-type: none"> Maintain contacts with METE, with regards to the project, which has two components: a) Production of wind power and b) make the area a tourist attraction. 	2009
Offer possibilitesto the small businesses to build up small hydropower stations.	<ul style="list-style-type: none"> Design the map of resources with information regarding the capacities of superficial waters and estimate the probable power capacities. Identify business partners who show interest to invest in this field. 	2008-2009

OBJECTIVE 4: DEVELOPMENT OF ECOTOURISM

Development of ecotourism will be focused on the improvement of the existing tourist structures. Investment will be towards improvement of the environment and facilities in order to ensure sustainability. Enhancement of rural tourism and agro tourism, hunting tourism, small groups of mountaineers, tent sites in attractive spots such as Dhoks and Balgjaj, is another possibility. In the long term we aim to establish permanent winter resorts with complex structures and promotion activities will be organized for this purpose (fairs, donor info days, advertisements, etc).

Projects/steps of action	Concrete steps/notes	Until:
4.1. Improvement of sanity and hygiene in general; the restaurants and bars in Bulqiza have already created their own profile with psecial dishes which are characteristic for the area.	<ul style="list-style-type: none"> Identification of training needs and resources to offer this service to the businesses or individuals who are considering starting such a business. 	2013

Projects/steps of action	Concrete steps/notes	Until:
4.2. Design and publication of a tourist guidebook which will help the guests to get to know about the most prominent values of the local culture and tradition; this book will highlight the most attractive spots that are worth to be visited by tourists.	<ul style="list-style-type: none"> • Explore funding possibilities for design and publication (Training Unit, Qarku Council, etc...) • Identification of possible actors to be involved in the process of preparing the guidebook (historians, photographers, geographers, etc...) 	2008-2009
4.3. Create/Open a botanic garden where all the flora of the area will be growing and be preserved.	<ul style="list-style-type: none"> • Identification of the site where the garden can be established • Establish and maintain contacts and cooperation with the department of Biology at the Faculty of Sciences, University of Tirana. 	2008
4.4. Build up a tourist resort at the Dhoksi Lakes.	<ul style="list-style-type: none"> • Study the feasibility • Cooperate with the Qarku Council and possible donors to ensure necessary funding . 	2008-2009

Area of Priority: INFRASTRUCTURE / PUBLIC SERVICES

Improvement of infrastructure in our municipality will be mainly focused on the improvement and maintenance of the roads and streets, improvement and maintenance of the water supply and sewage system, maintenance of irrigation and drainage canals, environment protection especially protection of forests from fires and protection from erosion. At the same time we shall pay attention to the regulatory plan for the municipality which on its own will contribute to the improvement of infrastructure. Other public services such as telecommunication, cleaning etc, are areas of priority as well.

STRATEGIC OBJECTIVE 1: Improvement and maintenance of road infrastructure

The priority here is asphaltting of the segment of the national road, and reconstruction of the secondary roads (town streets and roads that connect Vajkal 1 and Vajkal 2 with Bulqiza). The pavements in the town will be reconstructed. For every project we shall make sure that sub structural works are performed.

STRATEGIC OBJECTIVE 2: Preparation of the regulatory plan

The first step is the preparation of the regulatory plan for each of the quarters of the town, which will define the waste collection spots both in town and village, sewage, drainage canalization, water supply system, power supply systems and so on.

STRATEGIS OBJECTIVE3: Improvement of the water supply and sewage system

Given that we have potentials to develop tourism, improvement of water supply and sewage system has special importance. This will be achieved through the expansion of water supply systems and improvement of the existing ones, and management of the sewage.

STRATEGIC OBJECTIVE 4: Environment protection

Bulqiza has a considerable amount of barren land, no forests growing on it, thus making erosion a constant threat. For this reason, protection from erosion will be focused on increase forestry surface, and protection of other natural resources such as waters, flora and fauna.

STRATEGIC OBJECTIVE 5: Improvement of other public services

Improvement of other public services comprises cleaning services, telecommunication, and mail, and access to national TV channels, ensure public transport from the old town to the new town and vice versa, repair shops for gadgetry and other household equipment, maintenance of the public cemetery, etc.

AREAS OF PRIORITY: Infrastructure/Public Services		REGIONAL AND NATIONAL STRATEGIES AND PLANS WHICH AFFECT THEM	
OBJEKTIVAT STRATEGJIKE	<ol style="list-style-type: none"> 1. Improvement and maintenance of road infrastructure 2. Design of the regulatory plan 3. Improvement of the water supply, irrigation, and sewage 4. Protection of environment 5. Improvement of other public services 	<ol style="list-style-type: none"> 1. National Strategy for Development and Integration 2. Regional Strategy for Development, Diber Qarku 3. Millennium Development Goals 	
	Steps of action	Time of implementation	Approximate cost
1.	1. Asphaltting of the main segment which connects the old town with the new town and the main street in the old town.	2009-2011	85.000.000
	2. Reconstruction of the secondary roads in both towns and the road to Vajkal.	2008-2013	37.500.000
	3. Reconstruction of streets within the town.	2008-2013	78.800.000
2.	1. Design of regulatory plans for every quarter of Bulqiza	2008	2.500.000
	2. Incorporation of engineering system (sewage system, water supply, power supply system)	2009	4.800.000
	3. Select sites for the collection of urban waste and manure/organic fertilisers in the village.	2008-2009	1.500.000
	4. Establish a landfill for Bulqiza and probably for the surrounding communes.	2010	34.000.000
3.	1. Reconstruction of the existing water supply systems.	2008-2010	43.200.000
	2. Sewage system in Lagjja e Re and move the septic line nearby the stadium.	2009	5.280.000
	3. Construction of the irrigation canal Zone D-L.Allmete	2010	6.600.000
4.	1. Increase surface of forests	All the time	1.200.000
	2. Protection form erosion	All the time	9.700.000
	3. Protection of other natural resources such as waters, flora and fauna.	All the time	2.400.000
5.	1. Organize the cleaning service, collect and remove waste.	All the time	15.000.000
	2. Improvement of the telecommunication and mail services.	All the time	000.000
	3. Coverage with signals of the national TV channels all over the territory of the municipality.	All the time	000.000
	4. Provision of public transport from the old town to the new town and vice versa.	2008	10.000.000
	5. Encourage small business such as gadgetry repair shops, etc.	2009	6.000.000
	6. Maintenance of the public cemetery.	2010	6.000.000

OBJECTIVE 1: IMPROVEMENT AND MAINTENANCE OF ROAD INFRASTRUCTURE

The most important thing to do is to asphalt the main segment that joins the old town with the new town and repair the secondary roads including the roads to Vajkal 1 and Vajkal 2. the pavements within the town will be reconstructed. Every project will foresee the sub structural works.

Projects/steps of action	Concrete steps/notes	Until:
1. Asphalting of the main road that connects the two towns and the main street in the old town.	<ul style="list-style-type: none"> Situation assessment; the segment is short, with about 500 vehicles per day driving on it. Technical project - the Urban Office has prepared the technical project. Define the funding mechanism -state budget + donors. Bidding and implementation: Bulqize Municipality. 	2008 2008 2009-2011
2. Reconstruction of secondary roads of the town quarters and the road to Vajkal.	<ul style="list-style-type: none"> Situation assessment. These are relatively short road segments. Technical project - there is a technical project prepared by the Urban Office. Bidding and implementation: Bulqize Municipality. 	2008 2009-2013
3. Reconstruction of the town streets.	<ul style="list-style-type: none"> Situation assessment. A part of them is not even paved. Technical project - there is a technical project prepared by the Urban Office. Bidding and implementation: Bulqize Municipality. 	2008 2009-2013

OBJECTIVE 2: ARRANGEMENT OF THE TERRITORY OF THE MUNICIPALITY

This includes regulatory plans for every quarter, selection sites for the collection of urban waste (and manure in the village), incorporation of engineering system (sewage system, water supply system and distribution of electricity).

Projects/steps of action	Concrete steps/notes	Until:
1. Design of regulatory plans for each quarter.	<ul style="list-style-type: none"> Situation assessment -for the time being it is a priority Define the funding mechanism - Bulqize Municipality + Donors Partners: Municipal Administration and any specialised organizations 	2008
2. Incorporation of the engineering system (sewage system, water supply system and distribution of electricity).	<ul style="list-style-type: none"> Situation assessment: assess the possibility to incorporate all the underground systems Technical project -there are partial projects according to the type of systems Define the funding mechanism - Local budget Bidding and implementation: Bulqize Municipality 	2008 2009
3. Selection of sites where urban waste (and manure in the village) can be collected.	<ul style="list-style-type: none"> The regulatory plan defines the sites which will be used to collect the urban waste. Awareness activities with the support of civil society in order to discipline the timing and collection of waste at the designed sites. 	2009 All the time

Projects/steps of action	Concrete steps/notes	Until:
4. Establishment of the landfill for Bulqiza and the neighbouring communes.	<ul style="list-style-type: none"> • Selection of the site and geological study/research. • Design of the project and methodology of work with regards to handling of urban waste. • Approximate cost: 34.000.000 	2009 2010

OBJECTIVE 3: IMPROVEMENT OF THE WATER SUPPLY AND SEWAGE SYSTEM

Since Bulqiza has potentials for the development of tourism, one of the priorities is to improve the water supply and sewage system. This will be achieved through the expansion of the water supply system and improvement of the existing one. The issue of sewage will be resolved by building the septic hole nearby the stadium.

Projects/steps of action	Concrete steps/notes	Until:
1. Reconstruction/improvement of the water supply system	<ul style="list-style-type: none"> • Situation assessment: there are resources to provide water 24 hours a day • Technical project - there are the technical projects for the existing systems. • Definition of the funding mechanism - Directorate of Agriculture and Bulqize Municipality • Bidding and implementation : Bulqize Municipality (conditioned grants) 	2008 2008-2010
2. Sewage in Lagjja e Re and deviation of the line towards the stadium.	<ul style="list-style-type: none"> • Situation assessment: the most critical situation is nearby the hospital. • Technical project - Must have in place a technical project for the whole sewage system in Bulqiza. • Define the funding mechanism - Directorate of Agriculture+ Bulqize Municipality • Bidding and implementation: Bulqize Municipality 	2008 2009
3. Construction of the irrigation canal Zona D-L.Allmete	<ul style="list-style-type: none"> • Agreement between the Municipality and the Mining enterprise in order to get permission to use the water. • Technical project - we must have a technical project for the whole system. • Community awareness regarding payment for use of land. • Define the funding mechanism - Directorate of Agriculture + Bulqize Municipality • Bidding and implementation: Bulqize Municipality • Establish management structures for the irrigation canals. 	2008 2009 2010

OBJECTIVE 4: PROTECTION OF THE ENVIRONMENT

Bulqiza has considerable surfaces of barren land which make erosion a constant threat. Thus, protection of the environment is focused on increase of forest surfaces, as well as protection of other natural resources such as water, flora and fauna.

Projects/steps of action	Concrete steps/notes	Until:
1. increase of forest surfaces	<ul style="list-style-type: none"> • Apply for various programmes to receive funding for the afforestation of the field in the north of the town. • Community awareness about the importance of forests. 	All the time



Projects/steps of action	Concrete steps/notes	Until:
2. Protection from erosion	<ul style="list-style-type: none"> Planting trees and build up dams on dangerous spots such as the area nearby the cemetery and the one between the two towns. 	All the time
3. Protection of other natural resources such as waters, flora, fauna, etc.	<ul style="list-style-type: none"> Apply sanctions/fines for abuse or illegal hunting. This must be done in cooperation with specialist from relevant fields and approved by the Municipal Council. Proposals for amendments of the laws which define rules of usage for such resources. 	All the time

OBJECTIVE 5: IMPROVEMENT OF OTHER PUBLIC SERVICES

This includes cleaning services, telecommunication and mail, and coverage with signals of national TV channels for the whole territory of the municipality. Next thing to do is provide public transport from the old town to the new one and vice versa, facilitate and encourage local initiatives to open repair shops for gadgetry and other household supplies, maintenance of public cemetery, etc.

Projects/steps of action	Concrete steps/notes	Until:
1. Organize the cleaning services and focus on collection and remove of urban waste.	<ul style="list-style-type: none"> Organize youth groups in their neighbourhoods to get together, collect and remove garbage to previously selected spots. 	All the time
2. Improve telecommunication and mail services	<ul style="list-style-type: none"> The municipality will maintain contacts with Altelecom with the aim of facilitating instalment of landline telephones for all the families in both town and village. 	All the time
3. coverage with the signals of the national TV channels for the whole territory of the Municipality	<ul style="list-style-type: none"> Periodic meetings to encourage representatives of TV channels to provide coverage for the whole territory of the municipality. 	All the time
4. Encourage local initiatives to open repair shops for gadgetry and other household supplies.	<ul style="list-style-type: none"> Encourage and support private initiatives to expand their activities in our municipality. 	All the time
5. Provide public transport from the old town to the new one and vice versa.	<ul style="list-style-type: none"> Contact any private transport agencies to ensure public transport between two parts of the town. 	2008-2010
6. Maintenance of the public cemetery.	<ul style="list-style-type: none"> Prepare a maintenance plan and continuous interventions in order to ensure protection of public cemetery. 	2008-2010

Area of priority: SOCIAL DEVELOPMENT

Social Development will be mainly oriented towards the improvement of **sanity and hygiene in general. Promotion of healthy eating and living, good hygiene in the family and community should be promoted continuously. Improvement of the sewage and canalization of superficial waters is another priority. We must provide running water for each household. Health centers must offer qualitative health services to the community and provide first aid medication in any case. The municipality must solve the issue of schoolchildren's transport to and back from school. Another element is related to the promotion of cultural and historic inheritance and improvement of the social cultural life of the community.**

STRATEGIC OBJECTIVE 1: Improvement of hygiene and sanity

Families should be encouraged to eat healthy balanced food and have good hygiene within the family and broader. We have to work towards improvement of hygiene in public institutions such as schools, health centers, kindergartens, offices, etc. Improvement of sewage system and canalization of superficial waters is another priority. Same importance has provision of running water for every household, even for those living in the village. Collection and management of urban waste in the whole area is another element.

STRATEGIC OBJECTIVE 2: Improvement of the education sector

Since we aim to become a tourist site, it is necessary for the children to learn to speak foreign languages. Improvement of teaching practices, establishment of labs in the schools of the town, provision of transport for the schoolchildren coming from distant villages- these are some other things to focus on.

STRATEGIC OBJECTIVE 3: Improvement of the health system

The work starts with improvements in infrastructure, i.e. build up health posts/centers where they are still missing, such as the case with Vajkal and afterwards provide necessary supplies to offer health services of good quality. Precautions to fight infectious diseases must continue without neglecting immunization. On the other side the health personnel has needs for capacity building, thus trainings and short and long term specializations are probable options.

STRATEGIC OBJECTIVE 4: Preservation and promotion of the cultural and historic inheritance

Bulqiza is well known for the cultural and historic values inherited from the past. Reconstruction of historic and cultural sites (masjids) and preservice of them is one of the main objectives with regards to promotion of cultural inheritance and traditions. Community awareness is important to achieve this objective in order to have the community take its own responsibilities.

STRATEGIC OBJECTIVE 5: Improvement of the social cultural life of the community

Improvement of the social life of the community will bring about reduction of migration especially of the youth who for the moment are inclined to move to other parts of Albania unless abroad. Consolidation of the community center, creation of recreation and entertaining areas and spaces, especially for elderly and children, encouragement of cultural artistic groups and organization of cultural events in Bulqiza and further- these are some of the things we need to do in order to achieve this objective.

AREAS OF PRIORITY: Social Development		REGIONAL AND NATIONAL STRATEGIES AND PLANS WHICH AFFECT THEM
STRATEGIC OBJECTIVES	1. Improvement of hygiene and sanity 2. Improvement of the education system 3. Improvement of health system 4. Preservation and promotion of cultural and historic values. 5. Improvement of the social life of the community.	1. National Strategy for Development and Integration 2. Regional Development Strategy for Diber Qarku 3. Development Millenium Goals.
	Steps of action	Time of implementation
1.	1.Improve hygiene and sanity especially in the village	All the time
	2. Collection and management of urban waste in all the quarters of the town.	All the time
	3. Improve sanity and hygiene in local institutions such as schools, health centers, kindergartens and any other institutions	All the time
2.	1.Build up a new vocational school cost:19.860.000	2008
	2. Improve teching methods and practices	All the time
	3. transport for schoolchildren(those coming from distant areas).	All the time
	4.Reconstruction of schools and kindergartens Cost:18.750.000	2008-2012
	5. Science labs in the schools of the town	2009
3.	1. Build up a village ambulancia (T-1) in Vajkal Cost:3.500.000	2008
	2.Capacity building for the health personnel through continuous trainings and specializations.	All the time
	3. Prevention of Infectious Diseases; emphasise immunization	All the time
	4. Supply health centers with the necessary equipment and medicaments.	All the time
	5.Total reconstruction of the hospital Cost:18.500.000	2009
4.	1.Reconstruction and preservation of cultural and historic objects (masjids) Cost: 8.500.000	2008-2013
	2. Promotion of cultural values and tradition in and outside the country.	All the time
	3.Community awareness regarding preservation of such values	All the time
5.	1. Reconstruction of Culture Center in Bulqiza Cost:15.000.000	2008
	2. Suport the artictic cultural groups with necessary equipment and costumes. Cost: 2.000.000	2008-2009
	3. Create recreation spaces and areas for youth, children and elderly Cost: 6.000.000	2013
	4. Build up a playgroun and sports campuses in Bulqiza Cost:35.000.000	2009-2011
	5. Build up the town museum Cost: 6.000.000	2010

OBJECTIVE 1: IMPROVEMENT OF SANITY AND HYGIENE

Healthy balanced food and good hygiene must be promoted to the families. Hygiene needs to be improved not only within the family but also in the community, especially in institutions such as schools, kindergartens, health centres, offices, etc. improvement of the sewage system and canalization of superficial waters, is as much a priority as provision of running water for every family, even in the village. Collection and management of urban waste for the whole area is another issue.

Projects/steps of action	Concrete steps/notes	Until:
1. Improvement of the sanity and hygiene in both town and village.	<ul style="list-style-type: none"> Community awareness regarding the risks coming from bad hygiene and poor sanity. Use leaflets and flyers, posters, open meetings, under the leadership of health workers. 	All the time

Projects/steps of action	Concrete steps/notes	Until:
2. Collection and management of the urban waste in both town and village.	<ul style="list-style-type: none"> • Selection of the collection spots • Community awareness to throw garbage at these spots • Youth organization to collect garbage Removal of garbage by the sector of public cleaning on certain days	2008 2008-2013
3. Rritja e nivelit higjeno sanitar ne institucionet lokale (shkolla, qendra shendetso-re, kopshte, zyrat e administrates)	<ul style="list-style-type: none"> • Interior regulation regarding hygiene in institutions • Awareness of the personnel of institutions regarding hygiene (leaflets, flyers, posters, meetings) • Regular inspection from representatives of health structures to all the institutions • Penalization, fines for those who do not respect the rules. 	2008 2008-2013

OBJECTIVE 2: IMPROVEMENT OF EDUCATION SYSTEM

Since we consider we have resources to develop tourism, there will be need to speak foreign languages, thus good learning facilities and teaching methods is a priority. In this respect, it is highly important to open and equip science labs in the town schools at least. Schoolchildren who come from distant villages will be provided with transport in order to facilitate school attendance for them.

Projects/steps of action	Concrete steps/notes	Until:
1. Build up a new vocational school	<ul style="list-style-type: none"> • Find funding resources from the Ministry of Education through Competing Funds. • Select the site where the school is going to be built up • Bidding (from the municipality) and implementation (from the contracted company) 	2008
2. Improve teaching practices and methodology	<ul style="list-style-type: none"> • Training/capacity building for the teachers • Set criteria to employ teachers depending on their qualifications and background • Strengthen relationship between parents and teachers. 	All the time
3. Provide transport facilities for schoolchildren coming from distant villages.	<ul style="list-style-type: none"> • Contract private businesses to provide transport for schoolchildren coming from distant villages. 	All the time
4. Reconstruction of schools and kindergartens	<ul style="list-style-type: none"> • Identification reconstruction needs • Foresee reconstruction of such objects in the budget of the municipality and applications for Competing Grants at the Ministry of Education 	2008 2008-2012
5. Labs for science subjects in the schools of the town	<ul style="list-style-type: none"> • Select classroom which will be made into labs • Contacts with the Ministry of Education, Directorate of Education or any donors to find funding possibilities 	2008 2009

OBJECTIVE 3: IMPROVEMENT OF THE HEALTH SYSTEM

Improvement of health systems starts with improvement in infrastructure, i.e. build up a village health ambulancia in Vajkal. Besides that there is need to equip the health centers and health posts with all the necessary equipments, so that they are able to offer good quality health services. We should not neglect the risk of infectious diseases and immunization. The health personnel will have continuous needs for capacity building and refresh of knowledge in order to offer the expected quality of services. Trainings, both long and short term might be an option.

Projects/steps of action	Concrete steps/notes	Until:
1. Build up a village ambulancia in Vajkal	<ul style="list-style-type: none"> • Ensure funding from the Ministry of Health • Technical project from Qarku Council • Bidding and implementation 	2008
2. Capacity building for the health personnel through trainings and short term specializations	<ul style="list-style-type: none"> • Encourage students-to-be to continue their studies for medicine • Identify training needs of the health personnel • Explore training possibilities 	All the time
3. Prevention of infectious diseases	<ul style="list-style-type: none"> • Research regarding cases of infectious diseases • Community awareness on health issues • Vaccination according to the national calendar of vaccination 	All the time
4. Provision of health centers and health posts with necessary equipment and drug boxes	<ul style="list-style-type: none"> • Identification of needs for equipment and medicaments in all the health centers and health posts. • Municipality will facilitate the pharmacies so that they will strengthen and be able to offer better services to the community. 	All the time
4. Total reconstruction of the hospital	<ul style="list-style-type: none"> • Ensure funding from the Ministry of Health • Technical project from the Technical Branch of the hospital management structures • Bidding and implementation 	2008 2009

OBJECTIVE 4: PRESERVATION AND PROMOTION OF CULTURAL AND HISTORIC VALUES

Bulqiza is well known for its cultural and historic values. Reconstruction and preservation of the objects of cult (masjids) is one of our objectives. It is the least to do to preserve the cultural inheritance. The other step is to promote these values in the country and abroad as well. Community awareness about the importance of preserving such values is another element.

Projects/steps of action	Concrete steps/notes	Until:
1. Reconstruction and preservation of cultural historic objects(masjids)	<ul style="list-style-type: none"> i) Identification of necessary interventions in these objects of cult iii) Cooperation with the relevant Ministry to receive funding 	2008 2008-2013

Projects/steps of action	Concrete steps/notes	Until:
2. Promotion of cultural values and traditions in the country and abroad	i) Activities to promote the cultural and historic values of the area	All the time
3. Community awareness regarding protection and preservation of these values	i) Design leaflets and distribute them to the community	All the time

OBJECTIVE 5: IMPROVEMENT OF SOCIAL AND CULTURAL LIFE OF THE COMMUNITY

Improvement of social life for the citizens of Bulqiza will reduce migration; youth will have more reasons to keep on living here and explore possibilities to improve the quality of their lives. The consolidation of the culture centre, provision of recreation areas and spaces, motivation of artistic groups, provision of them with the necessary equipment and facilitation of their trips to other areas of Albania for concerts-these are all in our attention.

Projects/steps of action	Concrete steps/notes	Until:
1. Reconstruction of the culture centre / community centre in Bulqiza	<ul style="list-style-type: none"> • Ensure funding from the Ministry of Culture • Technical project • Bidding and implementation (reconstruction work) 	2008
2. Provision of necessary equipment and costumes for the artistic groups	<ul style="list-style-type: none"> • Stimulation of small businesses to keep on producing the traditional costumes • Provision of traditional costumes for artistic groups 	2008 2009
3. Provision of recreation and entertaining spaces/areas for youth, children and elderly	<ul style="list-style-type: none"> • Ensure funding from the municipality + donors • Technical project • Bidding and implementation • Care for early childhood (0-6 years old) 	2008 2009-2013
4. Build up a playground and sports campuses	<ul style="list-style-type: none"> • Ensure funding from the municipality • Technical project • Bidding and implementation 	2009 2010
5. Build up the town museum	<ul style="list-style-type: none"> • Ensure funding from the municipality + relevant Ministry • Technical project • Bidding and implementation 	2009 2010



Photo: "m&b"

Area of priority: GOOD GOVERNANCE

Local governance must work towards improvement of communication with the citizens and increase of citizens' participation in decisionmaking. The municipal administration must increase its capacities and serve to the citizens in the best way possible. Continuous trainings for them will contribute to the improvement of the quality of the services they offer. In order to increase transparency they have to ensure regular communication with the public. This is a precondition for good local governance.

STRATEGIC OBJECTIVE 1: Improvement of communication and cooperation between the Municipality, City Council and community

One of the elements to have good local governance is to set responsibilities for structures and individuals within the structure of local government through the code of ethics which must include the relationships Municipality-City Council-Community. This will be achieved through meetings/round tables, or by inviting community representatives to listening sessions in order to inform them about decisions made and projects being implemented. These activities will serve to receive feedback from the community as well.

OBJECTIVE STRATEGIC 2: Increase transparency

Another important precondition for good local governance is transparency. The first thing to do will be the notice board where announcements, decisions and news will be displayed. There will be 2 people working at the information office and their job will be to inform the community by organizing meetings, open debates, listening sessions for the community especially when decisions are made and projects are approved (budgeting with community participation, preparation of local development plan, urban plan, etc).

STRATEGIC OBJECTIVE 3: Increase citizens' participation in decisionmaking

Transparency and communication with the community should not consist on only giving information to the citizens. It is also important to receive information from the community, and this can be achieved through meetings with interest groups, representatives from all the quarters of the town, open meetings and debates, etc. The citizens' opinion while preparing annual budgets, defining development priorities, etc must be taken in consideration. Their voice must be listened to before decisions are made.

STRATEGIC OBJECTIVE 4: Capacity building for the municipal administration and City Counsellors

Improvement of communication with all levels, transparency, good communication with the citizens-these require staffs who have skills to do that. For this reason, continuous training of the municipal administration, training of the City counsellors regarding their roles, responsibilities and relationships with the administration, improvement of their communication skills are to be kept on focus in order to help them build capacities, thus improve local governance. Besides that, the staff need to have appropriate working conditions and all the necessary equipment to do the job properly.

AREA OF PRIORITY: Good local governance		REGIONAL AND NATIONAL STRATEGIES AND PLANS WHICH AFFECT THEM
STRATEGIC OBJECTIVES	<ol style="list-style-type: none"> 1. Improve communication and cooperation of the three actors: Municipality-City Council-Community. 2. Transparency 3. Increase citizens' participation in decision making 4. Improvement of working conditions for the staff and city Counsellors 	<ol style="list-style-type: none"> 1. National Strategy of Development and Integration 2. Regional Development Strategy for Diber Qark 3. Millennium Development Goals
	Steps of the action	Time of implementation
1.	1. Preparation of the code of ethics for the municipality where relationships Municipality-City Council-Community are included	All the time
	2. Organize meetings/round tables in order to inform the community and the City Council about the work done, investements and projects that are on the course of implementation and any other activities of the municipality	All the time
	3. Meetings/round tables to receive opinions from the community, to get to know about their needs and priorities	All the time
	4. Invite representatives of the town quarters to the meetings of the City Council; organize listening sessions	All the time
2.	1. Information Board at the facilities of the municipality	All the time
	2. Appoint one or two memembrs of the municipal staff to offer information to the community	2008
	3. Display the necessary information (structure, budget, tax, tariffs, investments and plans for the future) on the information board	2008-2013
	4. Improvement of relationship with the local/national media	All the time
3.	1. Receive citizens' opinions through meetings in all the quarters of the town	All the time
	2. Use all the possible ways and means to receive citizens' opinions especially when budgets are planned and list of priorities is defined	All the time
	3. Open meetings, questionnaires, etc, when it is a question of making decisions about important issues	All the time
4.	1. Trainings for the administration of the municipality according to their needs and services they offer	All the time
	2. Training for the City Counsellors regarding their rights and responsibilities, communication skills and relationships with the municipal administration	All the time
	3. Computers for the municipality Cost: 2.000.000 leke	2008
	4. Reconstruction of the Town Hall Cost: 11.000.000 leke	2008-2009

OBJECTIVE 1: IMPROVEMENT OF THE COMMUNICATION AND COOPERATION AMONG THE MUNICIPALITY, CITY COUNCIL AND COMMUNITY

One of the elements of good governance is to define and share responsibilities among the structures and individuals within the structures of the local governance. A code of ethics which will contain relationships Municipality-City Council-Community. This will be achieved through meetings/round tables or presence of representatives of various town quarters to the City Council meetings. They will receive information about the decisions made, investemtns, projects which are on the course of implementation and plans for the future.

Projects/steps of action	Concrete steps/notes	Until:
1. Preparation of the code of ethics which contains the relationships among the Municipality-City Council-Community	<ul style="list-style-type: none"> • Preparation of the draft • Approval from the staff of the municipality and City Council 	All the time
2. Meetings/round tables with the participation of civil society/interest groups; they will be informed about the investments, projects that are being implemented, planned activitied for the future, etc..	<ul style="list-style-type: none"> • Contacts with NPOs and interest groups • Open the office of public information 	All the time

Projects/steps of action	Concrete steps/notes	Until:
3. Organize same activities as mentioned above in order to receive the opinions of the citizens regarding their needs, concerns and priorities.	<ul style="list-style-type: none"> • Create citizens' advisory commissions • Cooperation with SNV 	All the time
4. Invite community representatives to the meetings of the City Council so that they can see what decisions are made and how.		All the time

OBJECTIVE 2: TRANSPARENCY

In order to ensure good governance, it is important to be transparent with the citizens about all the decisions made and investments. An informative board will be used to display the most recent information, decisions and announcements. One or two people will work at the office for public information and they will organize community meetings, round tables, listening sessions, especially when important processes such as budgeting, strategic planning and such will be taking place.

Projects/steps of action	Concrete steps/notes	Until:
1. Information board	<ul style="list-style-type: none"> • Select a suitable corner/spot to put on the information board • Update the information displayed on it 	2008
2. Appoint one or two people to work at the public information office	<ul style="list-style-type: none"> • Open the information office in the municipality • Equip it with computers 	2008
3. Display information (structure of the administration, budget, tax, tariffs, investments, planned activities/projects, etc) on the information board	<ul style="list-style-type: none"> • Display information and prepare the periodic bulletin 	All the time
4. Improve relationships with the local/national media	<ul style="list-style-type: none"> • Establish and maintain regular contacts with the local/national media 	All the time

OBJECTIVE 3: INCREASE CITIZENS' PARTICIPATION IN DECISION MAKING

Transparency is not only achieved by giving information to the citizens. The other side of the medal is to receive information from the community, to draw their opinions regarding certain issues. Meetings with representatives of the town quarters, questionnaires, debates, open meetings, etc will enable the municipality to know what their concerns, opinions and priorities are, so the decisions made afterwards will meet the citizens' needs. Their opinion is especially important while preparing budgets, defining list of priorities, preparing local development plans, etc.

Projects/steps of action	Concrete steps/notes	Until:
1. Citizens' opinions/concerns through meetings in all the town quarters.	<ul style="list-style-type: none"> • Establish of citizens' advisory commissions • Cooperation with NPOs 	All the time
2. Use different tools and ways to receive the citizens' opinions, concerns and needs	<ul style="list-style-type: none"> • Questionnaires with the citizens • Design of the questionnaires 	All the time
3. Open meetings, questionnaires, especially when important decisions which influence their lives are to be made	<ul style="list-style-type: none"> • Cooperation with local NPOs 	All the time

OBJECTIVE 4: IMPROVE WORKING CONDITIONS FOR THE MUNICIPAL STAFF AND CITY COUNSELLOR

All the ambitions mentioned above require skilful staff who have suitable working conditions. They will be subject of continuous trainings and capacity building activities. The members of the City Council will be trained about their roles and responsibilities, relationships with the municipal administration, communication skills, and such. One of our ambitions is to provide computers and pleasant working facilities for all the municipal staffs.

Projects/steps of action	Concrete steps/notes	Until:
1. Trainings for the administration according to their needs and services they offer	<ul style="list-style-type: none"> • Identify training needs • Cooperation with the "Training Unit" 	All the time
2. Training for the members of the City Council about their rights, responsibilities, relationships with the administration, communication skills	<ul style="list-style-type: none"> • Identify training needs • Cooperation with the "Training Unit" 	All the time
3. Computers for the administration	<ul style="list-style-type: none"> • Identification of needs • Purchase of equipment 	2008
4. Reconstruction of the town hall/municipal offices	<ul style="list-style-type: none"> • Find finding sources • Technical project • Bidding and implementation 	2008 2009

